## Message

Chernoby Mark (FCA) [mark.chernoby@fcagroup.com] From:

5/10/2017 8:03:30 PM Sent:

To: Fuentes, Mark@ARB (mfuentes@arb.ca.gov) [mfuentes@arb.ca.gov]; 'annette.hebert@arb.ca.gov'

[annette.hebert@arb.ca.gov]; Wehrly, Linc [wehrly.linc@epa.gov]; Kane, Eleanor [kane.eleanor@epa.gov]

Subject: FW: Today's FCA presentation

Attachments: 2017-05-10 FCA Presentation (Confidential Business Information).pdf; ATT00001.htm

----Original Message----

From: Saltzbart, Ilana [mailto:ISaltzbart@KSLAW.com]

Sent: Wednesday, May 10, 2017 3:31 PM

To: Chernoby Mark (FCA); Stark Cheryl (FCA); Hennessy Dan (FCA) Cc: Mazure Steve (FCA); Shost Mark (FCA); Nakayama, Granta; MacCuish, Logan

Subject: Fwd: Today's FCA presentation

FYI.

Ilana Saltzbart King & Spalding LLP 1700 Pennsylvania Avenue, NW Washington, DC 20006kane.el (202) 626-3745 isaltzbart@kslaw.com<mailto:isaltzbart@kslaw.com>

Begin forwarded message:

From: "Saltzbart, Ilana" <ISaltzbart@KSLAW.com<mailto:ISaltzbart@KSLAW.com>> To: "Diane H. Kiyota" <dkiyota@arb.ca.gov<mailto:dkiyota@arb.ca.gov>>
Cc: "MacCuish, Logan" <LMacCuish@KSLAW.com<mailto:LMacCuish@KSLAW.com>>, "Nakayama, Granta" <GNakayama@KSLAW.com<mailto:GNakayama@KSLAW.com>> Subject: Today's FCA presentation

Diane,

Attached please find FCA's presentation materials for today's meeting with ARB. We will bring copies. This should be treated as Confidential Business Information, as noted on the slides.

Thanks. Ilana

Ilana Saltzbart King & Spalding LLP 1700 Pennsylvania Avenue, NW Washington, DC 20006 (202) 626-3745 isaltzbart@kslaw.com<mailto:isaltzbart@kslaw.com>

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